

**Barry Boehm
Richard Turner**



Balancing Agility and Discipline

A Guide for the Perplexed

Forewords by
Grady Booch · Alistair Cockburn · Arthur Pyster

Balancing Agility and Discipline



Boehm · Turner

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Balancing Agility And Discipline A Guide For The Perplexed

Stephen Schach



Balancing Agility And Discipline A Guide For The Perplexed:

Balancing Agility and Discipline Barry Boehm, Richard N. Turner, 2003-08-11 Agility and discipline These apparently opposite attributes are in fact complementary values in software development Plan driven developers must also be agile nimble developers must also be disciplined The key to success is finding the right balance between the two which will vary from project to project according to the circumstances and risks involved Developers pulled toward opposite ends by impassioned arguments ultimately must learn how to give each value its due in their particular situations **Balancing Agility and Discipline** sweeps aside the rhetoric drills down to the operational core concepts and presents a constructive approach to defining a balanced software development strategy The authors expose the bureaucracy and stagnation that mark discipline without agility and liken agility without discipline to unbridled and fruitless enthusiasm Using a day in the life of two development teams and ground breaking case studies they illustrate the differences and similarities between agile and plan driven methods and show that the best development strategies have ways to combine both attributes Their analysis is both objective and grounded leading finally to clear and practical guidance for all software professionals showing how to locate the sweet spot on the agility discipline continuum for any given project

Balancing Agility and Discipline Richard Turner, Barry Boehm, 2003-08 **Balancing Agility and Discipline** begins by defining the terms sweeping aside the rhetoric and drilling down to core concepts The authors describe a day in the life of developers who live on one side or the other Their analysis is both objective and grounded leading to clear and practical guidance for all software professionals [Balancing Agility and Discipline](#) Richard Turner, 1900 Being a certified bibliophile and a professional geek I have more shelf space devoted to books on software methods than any reasonable human should possess **Balancing Agility and Discipline** has a prominent place in that section of my library because it has helped me sort through the noise and smoke of the current method wars The Foreword by Grady Booch This is an outstanding book on an emotionally complicated topic I applaud the authors for the care with which they have handled the subject From the Foreword by Alistair Cockburn The authors have done a commendable job of id

Balancing Agility and Discipline Barry Boehm, 2003 **Software Engineering Research and Applications** C.V. Ramamoorthy, Roger Y. Lee, Kyung Whan Lee, 2004-04-30 This book constitutes the thoroughly refereed post proceedings of the First International Conference on Software Engineering Research and Applications SERA 2003 held in San Francisco CA USA in June 2003 The 23 revised full papers presented were carefully selected from 104 initial submissions during two rounds of reviewing and improvement The papers are organized in topical sections on formal methods component based software engineering software quality requirements engineering reengineering and performance analysis knowledge discovery and artificial intelligence and database retrieval and human computer interaction **Software Engineering for Modern Web Applications: Methodologies and Technologies** Brandon, Daniel M., 2008-06-30 This book presents current effective software engineering methods for the design and development of

modern Web based applications Provided by publisher **Software Engineering with Microsoft Visual Studio Team System** Juan J. Perez, Sam Guckenheimer, 2006-05-09 Software Engineering with Microsoft Visual Studio Team System is written for any software team that is considering running a software project using Visual Studio Team System VSTS or evaluating modern software development practices for its use It is about the value up paradigm of software development which forms the basis of VSTS its guiding ideas why they are presented in certain ways and how they fit into the process of managing the software lifecycle This book is the next best thing to having an onsite coach who can lead the team through a consistent set of processes Sam Guckenheimer has been the chief customer advocate for VSTS responsible for its end to end external design He has written this book as a framework for thinking about software projects in a way that can be directly toolled by VSTS It presents essential theory and practical examples to describe a realistic process for IT projects Readers will learn what they need to know to get started with VSTS including The role of the value up paradigm versus work down in the software development lifecycle and the meanings and importance of flow The use of MSF for Agile Software Development and MSF for CMMI Process Improvement Work items for planning and managing backlog in VSTS Multidimensional daily metrics to maintain project flow and enable estimation Creating requirements using personas and scenarios Project management with iterations trustworthy transparency and friction free metrics Architectural design using a value up view service oriented architecture constraints and qualities of service Development with unit tests code coverage profiling and build automation Testing for customer value with scenarios qualities of service configurations data exploration and metrics Effective bug reporting and bug assessment Troubleshooting a project recognizing and correcting common pitfalls and antipatterns This is a book that any team using or considering VSTS should read Product-Focused Software Process Improvement Jürgen Münch, Matias Vierimaa, 2006-09-21 This book constitutes the refereed proceedings of the 7th International Conference on Product Focused Software Process Improvement PROFES 2006 held in Amsterdam June 2006 The volume presents 26 revised full papers and 12 revised short papers together with 6 reports on workshops and tutorials The papers constitute a balanced mix of academic and industrial aspects organized in topical sections on decision support embedded software and system development measurement process improvement and more **Dr. Dobb's Journal** ,2003 **Extreme Programming and Agile Processes in Software Engineering** ,2005 Software Quality Assurance Ivan Mistrik, Richard M Soley, Nour Ali, John Grundy, Bedir Tekinerdogan, 2015-10-12 Software Quality Assurance in Large Scale and Complex Software intensive Systems presents novel and high quality research related approaches that relate the quality of software architecture to system requirements system architecture and enterprise architecture or software testing Modern software has become complex and adaptable due to the emergence of globalization and new software technologies devices and networks These changes challenge both traditional software quality assurance techniques and software engineers to ensure software quality when building today and tomorrow s adaptive context sensitive and highly diverse applications This

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Mastering the Requirements Process Suzanne Robertson, James Robertson, 2006 If the purpose is to create one of the best books on requirements yet written the authors have succeeded Capers Jones It is widely recognized that incorrect requirements account for up to 60 percent of errors in software products and yet the majority of software development organizations do not have a formal requirements process Many organizations appear willing to spend huge amounts on fixing and altering poorly specified software but seem unwilling to invest a much smaller amount to get the requirements right in the first place Mastering the Requirements Process Second Edition sets out an industry proven process for gathering and verifying requirements with an eye toward today s agile development environments In this total update of the bestselling guide the authors show how to discover precisely what the customer wants and needs while doing the minimum requirements work according to the project s level of agility Features include The Volere requirements process completely specified and revised for compatibility with agile environments A specification template that can be used as the basis for your own requirements specifications New agility ratings that help you funnel your efforts into only the requirements work needed for your particular development environment and project How to make requirements testable using fit criteria Iterative requirements gathering leading to faster delivery to the client Checklists to help identify stakeholders users nonfunctional requirements and more Details on gathering and implementing requirements for iterative releases An expanded project sociology section for help with identifying and communicating with stakeholders Strategies for exploiting use cases to determine the best product to build Methods for reusing requirements and requirements patterns Examples showing how the techniques and templates are applied in real world situations

Extreme Programming and Agile Methods, 2003 McGraw-Hill Education ACP Agile Certified Practitioner Exam Klaus Nielsen, 2016-03-11 Publisher s Note Products purchased from Third Party sellers are not

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ACM Workshop on Interdisciplinary Software Engineering Research, 2004 *Object-Oriented and Classical Software Engineering* Stephen Schach, 2007 Integrating case studies to show the object oriented approach to software engineering Object Oriented and Classical Software Engineering 7 e presents an excellent introduction to software engineering fundamentals covering both traditional and object oriented techniques The coverage of both Agile processes and Open Source Software has been considerably expanded In addition the Osbert Oglesby running case study has been replaced with a new case study on the Martha Stockton Greengage Foundation The new study highlights even more aspects of the Unified Process The book s unique organization remains in place with Part I covering underlying software engineering theory and Part II presenting the more practical life cycle Complementing this well balanced approach is the straightforward student friendly writing style through which difficult concepts are presented in a clear understandable manner The new seventh edition provides an extensive updating of this classic software engineering text

Software Evolution and Feedback Nazim H. Madhavji, Juan Fernandez-Ramil, Dewayne Perry, 2006-05-18 Covering conceptual phenomenological empirical technological and theoretical aspects of the field of software evolution this text features contributions from the leading authors in the field of software evolution

Shelter from the Storm William L. Waugh, 2006-10-09 The articles in this volume address some of the more serious issues raised by Katrina including the responsibility of public officials to ensure that the system works the president s role in disasters and his role in the Katrina disaster disaster myths and the erroneous assumptions that underlie our current programs emergent and prosocial behavior in disasters individual and community vulnerabilities the sheltering and housing of very large numbers of evacuees physical and mental health impacts of disaster the need to manage hazardous areas better the need to promote disaster resiliency to facilitate recovery the need to mitigate hazards and ensure against losses the need to develop national partnerships for disaster recovery the need to organize emergency response and emergency management effectively to ensure agility and discipline and the need to work effectively within the nations s federal system with its shared responsibility for homeland security and emergency management p 9

CMMI Scampi Distilled Dennis M. Ahern, 2005 Part of The SEI Series in Software Engineering this book offers a concise

and practical guide to the standard CMMI appraisal method This method is very important as it is used to determine an organization's capability and maturity levels which are often used as criteria in awarding government and defense oriented bids SCAMPI specifically stands for The Standard CMMI Appraisal Method for Process Improvement These authors have considerable experience in helping their organizations appraise their respective levels of maturity in relation to the CMMI In this handy new book they impart their advice on not only achieving an accurate assessment but also what next steps need to be taken for further process improvement

Catastrophe Disentanglement Elli M. Bennatan, 2006 Identify a project headed for catastrophe and get it back under control

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