

George F. Ray, *The Diffusion of Mature Technologies* (Cambridge University Press, Cambridge, 1984) ix + 96 pp., \$24.95.

This book is an updating of an earlier study [Nahseth and Ray (1974)] of international diffusion of major industrial processes. The book examines for the 1970s the diffusion of six technologies: basic oxygen steelmaking, continuous casting of steel, tunnel kilns in brickmaking, float glass, shuttleless looms, and numerically controlled machine tools. Concentrating on patterns in the United Kingdom, Germany, France, Italy, Sweden, Japan and the United States, it provides a clear analysis of the post take-off (or 'mature') phase of the diffusion curve for major innovations.

There are eight chapters in the book, one for each of the six technologies, together with introductory and concluding chapters. Each of the main chapters examines several related points, including: (1) the diffusion of the process during the 1970s, (2) technological developments after the late 1960s, and (3) the reasons for either rapid or slow diffusion. Some of the reasons considered under (3) are scale economies, product quality, factor prices, energy requirements, competition from substitute technologies, firm size and government policies. By and large, the author relies on secondary sources for data and technological information.

Diffusion of an innovation, and investment generally, is not an economic activity that is easily described by simple equilibrium models. The most widely tested theory of diffusion is that suggested by Mansfield (1961). Briefly stated, diffusion follows a logistic function because as the proportion of adopters increases, there are expanded opportunities for learning and competitive pressures become more compelling. Eventually, however, the rate of imitation slows down as the proportion of hold-outs declines. As described by Mansfield and others, the diffusion process is often slow, even epochal, extending over several decades. The Mansfield model views diffusion of an innovation from an ecological perspective. A successful innovation proliferates, and there is a changing statistical distribution of technologies over time. This changes the environment in which the decision-maker is operating, but not the set of technologies from which he can choose. An evolutionary model of diffusion would, in addition, allow for newer technologies and for adaptations of existing technologies ('mutations') as a fundamental part of the process of creative destruction.

George Ray's added dimension in this study, in contrast to his earlier inquiry, is an investigation of the extent to which the six technologies have been improved or altered with time, and the implications for diffusion. The resulting rates of diffusion differ significantly across technological processes and countries. For a major innovation such as the basic oxygen process, saturation of the market had been achieved by 1981 in several countries. There are notable exceptions such as the USSR where the open hearth

# Diffusion Of Mature Technologies

**Clemens Wendtner**



## **Diffusion Of Mature Technologies:**

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