

BOOK REVIEWS

BURGETT, JAMES, JOHN HAAR, AND LINDA L. PHILLIPS. *Collaborative Collection Development: A Practical Guide for Your Library*. Chicago, IL: American Library Association, c2004. 211 p. \$42.00. ISBN: 0-8389-0881-0.Ⓢ

James Burgett, John Haar, and Linda L. Phillips are the current leaders of the Information Alliance, a successful coordinated collection development (CCD) project organized by the central libraries at the University of Tennessee, the University of Kentucky, and Vanderbilt University. With the alliance now ten years old, these three CCD managers share their experiences, with the goal of synthesizing CCD issues relevant to all types of libraries for those interested in developing similar cooperatives. They provide numerous examples and case studies, resulting in a practical approach to the subject that will be useful for library directors, collection development coordinators, and subject bibliographers interested in beginning CCD collaborations or reinvigorating existing plans.

The concept of a CCD project shared by two or more libraries should not be exclusive to any particular type of library, and the authors discuss examples from public, college, university, and law libraries. They relate stories of successful CCD collaborative projects. Goals of these programs vary considerably, from reducing duplication of resources with a coordinated print collection to the planned duplication of an electronic resource in a consortial purchase arrangement. Traditional CCD purchases have focused on print collections in subject specialties, whether for purchase or preservation purposes, while the majority of current projects target shared electronic purchases. The authors note that many CCD projects began with consideration of a single big-ticket purchase, which allowed shared access by a group of libraries. The success of such an initial venture has fostered growth of other projects and a spirit of interlibrary cooperation.

The first four chapters provide a base for the volume with a history of successful CCD projects, a discussion of benefits and barriers to such efforts, and a full presentation of the principles of successful CCD programs. In the fourth chapter, the authors describe the wide variety and scope of CCD projects, providing tempting visions of serials preservation, electronic resource expansion, and development of specialized print collections. There are few reliable statistics on the prevalence of CCD programs, but the authors discuss results from a 2001 Center for Research Libraries (CRL) survey of existing projects. In that survey, 89 CCD projects responded, and a majority reported academic library participation. Most projects (56%) were limited by state borders and reported being funded by government agencies or grants. Of the reporting projects, 60% were focused on the purchase of shared electronic products, reflecting the current interest in electronic resources among libraries of all types.

The next three chapters focus individually on the prerequisites, strategies, and governance issues of successful CCD projects, providing practical and relevant operational details about the workings of a cooperative plan for multi-institutional collection development. The chapter on the economics of a CCD program again focuses on practical issues with its discussion of how to evaluate costs and benefits. The important aspect of assessment and evaluation is covered in a separate chapter, and the authors provide benchmarking and measurement strategies to evaluate the success of a CCD program. The volume discusses marketing points and presents suggestions for successful promotion of CCD projects.

The final chapter discusses the difficult issue of sustaining the original purpose and reality of a cooperative program in spite of staff, budget, and institutional changes over time. The successful project requires the support of the library directors, a determined effort to maintain the previously de-

termined plans for allocation of resources, and regular communication with all the partners in the cooperative. The authors acknowledge that changing environments will result in changes in the CCD plans, but they note that, where the pattern of communication between the partners is already strong, the collection development managers will resolve issues in planning and assessment meetings. They will revise the specifics of their plans as needed to maintain the continued success of their programs.

For a small volume, the authors have provided a surprising wealth of figures. There are thirty pages of examples of cooperative agreements, checklists, and planning documents, making this practical volume even more useful for those seriously planning a cooperative project with another library. While the majority of the material in the work is taken from their own experiences with the Information Alliance, the authors also discuss features of other notable CCD programs such as the Portland Area Library System (PORTALS), Triangle Research Libraries Network (TRLN), and Wyoming Federal Depository Library Consortium.

The volume is made accessible with good finding aids, including a separate list of figures, an extensive bibliography, and a well-developed index. A list of cited references appears at the end of each chapter, and the references are as recent as 2003, reflecting well on both the authors' research skills and the publisher's capabilities.

For those of us working in health sciences libraries where consortium arrangements are long standing and "networking" is a byword, the complete lack of inclusion of any resource sharing effort in medical libraries is surprising in this otherwise commendable volume. In spite of this omission, Burgett, Haar, and Phillips have provided a unique and practical resource for those working in this area. They have provided a useful guide to a wide variety of potential collection development projects, from negotiation of a reciprocal interlibrary

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